



SOUTHEND

Safeguarding Partnership

(INTERIM) ANNUAL REPORT 2019 / 2020





INTRODUCTION

The Southend Safeguarding Partnership (SSP or the 'Partnership') has had an extremely busy year. The responsibility for delivering the work of the Partnership has moved to three strategic Partners, the shape and terms of reference of all our groups has changed and a new strategy has been developed.

We have made sure that all Partners involved have had opportunity to be part of this reshaping by a number of consultations, reviews and self-assessments. We have also delivered a great deal of work offering assurance to our Partners that Safeguarding is a priority for our Partners and they work together to keep children and vulnerable adults safe and free from abuse.

This (interim) Annual report gives highlights of what has been achieved. It reminds the reader what we said we would do and gives a summary of what we have done.

Next year we will deliver against our new Strategy, ensure we learn lessons from the recent Pandemic and Case Reviews (national and local) and consolidate work completed this year.

WHY IS THIS AN INTERIM REPORT?

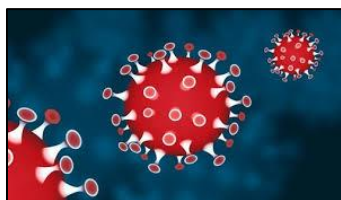
The current Coronavirus pandemic has led to significant demands on all members of the Partnership. Adding to their work load at the moment to produce a 'full' annual report would have been inappropriate. We have been able to produce this report without unduly taking resources from already busy services. We will deliver a full report when Partners have returned to business as usual.

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CORONAVIRUS (COVID-19)

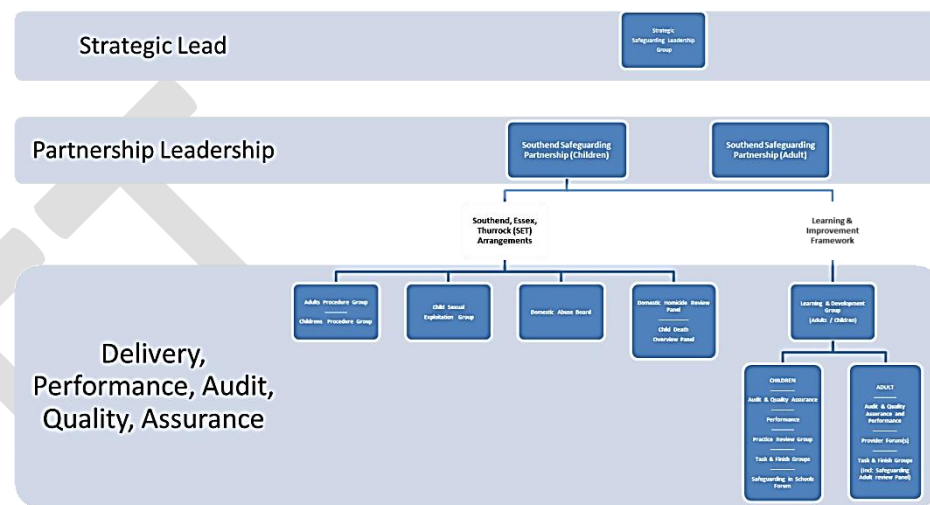
The performance of member agencies and how effectively, or otherwise, they are working together should be included in the report. Partners are engaged in the management of the Coronavirus pandemic and so it is not appropriate to ask them to assign time to the delivery of detailed contributions to this report. If in the future the Strategic Leadership Group deem appropriate a fuller version of this report will be produced.



We are aware of the amount of policy, guidance and advice being produced for Partners and the public. It is almost impossible to keep track of everything. To support our Partners we have (*to date*) produced 16 weekly Bulletins summarising all of this information and offering links to further advice:



STRUCTURE



We said we would comply with changes in legislation and combine changes in Children's and Adults Safeguarding.

What we have done:

We have reviewed what is legally required of the Southend Safeguarding Partnership, the quantity of the work and how best the work should be delivered. There was also a change in legislation that moved responsibility of the children's safeguarding partnership and that required us to rethink the structure of the safeguarding Adults Board and the Local Children's Safeguarding Board and their sub groups. The outcome of all of this was the three strategic partners (Police, Local Authority and Health) took on responsibility for the Partnership and the structure of the groups and sub groups was completely changed.



STRATEGY 2020/23



Our 3 year strategy was developed to work alongside the strategies of Strategic partners and the needs of our communities. In developing this Strategy Partners aims and objectives, their assessment of their own 'safeguarding' performance and the performance of the Partnership were reviewed. It has also been exposed to service users through Partner forums and agreed by all parties as the most appropriate way forward.

Partnership Priorities

- Ensure all Partners (Public, Private, Third Sectors and our Communities) have an opportunity to engage in working together and keeping people in Southend safe from harm and abuse.
- Support communication between partners; ensuring vulnerable people have the information they need. (incl. data and information sharing)

- Make arrangements that facilitate shared management of risk and delivery of services.
- Create opportunity to build professional relationships and encourage Partners to work together to meet complex needs.
- Make sure all practitioners and managers have the appropriate skills, competencies and training to fulfil their role; and are selected appropriately.
- Ensure Partners learn from case reviews, organisational assessments and published guidance.

Adults and Children's Shared Priorities

- Neglect – promote the understanding of the issue.
- Prevention – work with Partners to identify and reduce the cause of harm and abuse.
- Ensure Partners hear the voice of the victim and think of the impact of abuse on the wider community (including family and close relationships)
- Ensure that Partners have the tools and forums to discuss complex needs and the facility to manage any internal conflict.
- Ensure that any change or new guidance is considered and implemented with the victim at the centre of its thinking
- Ensure we develop the professional curiosity of practitioners.
- Highlight the importance of reporting and recording accurately, to ensure Partners have the best information and can understand the history of a victim.

Vulnerable Adult Priorities

- Domestic Violence – work with Partners to ensure victims are aware and receive the support they need.

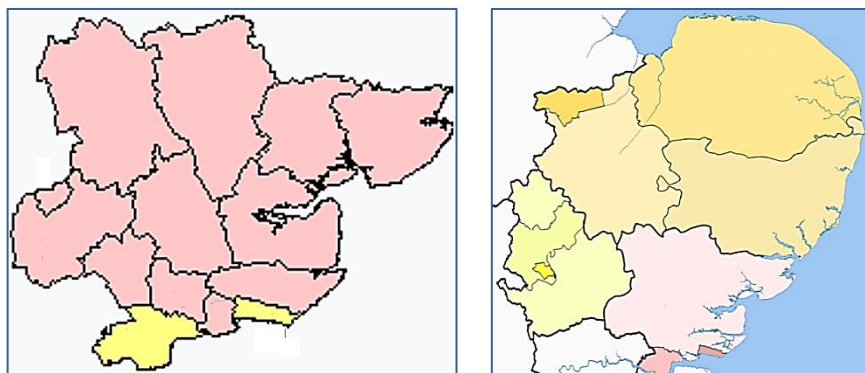
Children Priorities

- Ensure Partners develop their understanding of Harmful Sexual Behaviour and put in place appropriate measures to protect victims.
- Develop Partners ability to keep people safe on-line.
- A partnership plan that introduces these priorities into appropriate groups work plan has also been produced.



NATIONAL, REGIONAL AND SET LEARNING

(SET: Southend, Essex and Thurrock)



We said that we would be involved in National, Regional and SET groups so that we could influence strategy, policy and guidance and quickly react to learning.

What we have done:

We regularly attend meetings, webinars and briefings on issues such as Deprivation of Liberty, Mental Capacity, Harmful Sexual Behaviour, and Modern Slavery amongst many others. Learning is brought back to our Partners through meeting briefings, notes and tailored reports.

Examples of the outcomes include our involvement with the strategic development of co-designed solutions for Modern Slavery victims in Southend, tailored responses to harmful sexual behaviour, and changes to the delivery of case reviews.

We have produced a number of new and revised guidance documents with SET Partners including the core guidance for both Safeguarding Children and Adults for all Partners.

EVIDENCE LED WORK

Partners recognised the benefit of good data and intelligence to inform and lead decisions. We said we would improve the provision and accuracy of information.

What we have done:

1. DASHBOARD



The existing Dashboard provided by the Safeguarding Partnership was recognised as a significant tool used by the Performance and strategic groups. It did however have a number of difficulties; including:

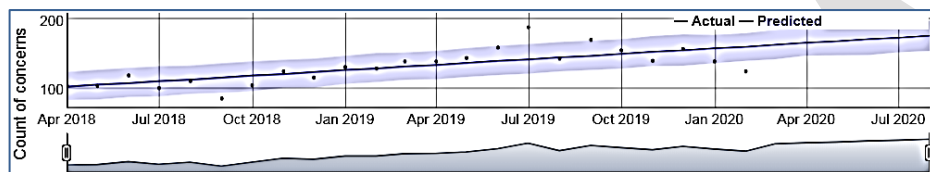
- Data was collected manually and used a large value of business managers time.
- Data sources and responsible representatives kept changing and so causing difficulty in collection
- Data source was not always agreed and on occasion proved inaccurate, out of date and incomplete

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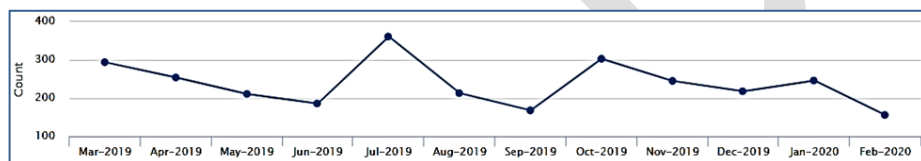


As a result of these difficulties funding was identified by Southend Borough Council to support the Partnership to develop 2 whole area safeguarding intelligence dashboards, one focusing on Children and one on Adults. The funding was to cover 1 year of resource. The objective of the project was to;

- develop dashboards (children's and adults) that would support the work of the safeguarding partnership, through improved data access, to monitor the effectiveness of safeguarding in Southend and support the vision to make better data driven decisions
- ensure opportunities to flow / share / visualise data for this objective was investigated and understood
- through facilitation, enable partners to influence content and shape the dashboard products



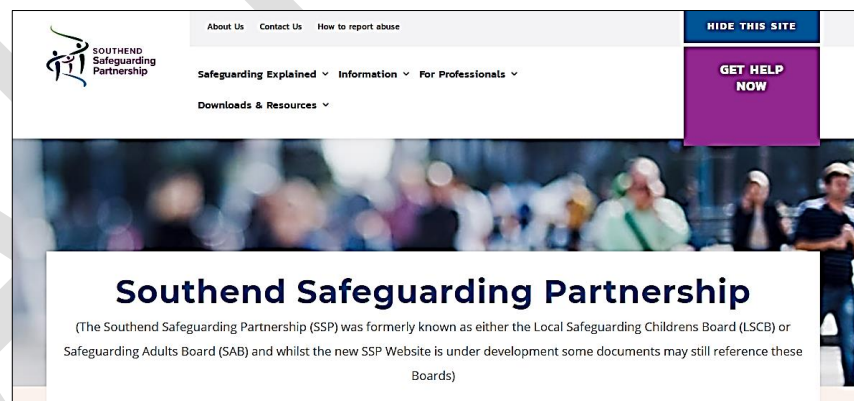
We have taken a collaborative approach which ensured everyone had opportunity to include data and comment on the design and development of the product. The dashboards have been developed in 3 iterations (3 phases). This allowed for continual partnership input and collaboration whilst allowing the OPI team to develop the product in iterations. Phase 1 to December/January (complete), Phase 2 to April/May (complete), Phase 3 to August (ongoing)



In order to gain the scope of the work the OPI team arranged and facilitated a number of collaborative workshops with the aim of defining the scope of the dashboards. This included identifying the type of publication, the contents, the data sources and the functionality of the dashboards.

The dashboard is in its final iteration and has been very well received by all partners

2. WEBSITE



Website

New regulations came into force for UK public sector bodies on September 23, 2018, setting accessibility standards for their websites/mobile apps.

The new website is under construction and was due for delivery just as the COVID19 lockdown was announced. This has led to the team using remote access facilities to review the new website which has slowed the process significantly.

The new website should be available by the end of April 2020. (1 month later than planned).



DRAFT



DELIVERY OF 2019/20 WORKPLAN



Southend Safeguarding Partnership delivered / engaged in a proactive way in a number of Collaborative Partnerships, including:

(These are in addition to the Southend Safeguarding Partnership, and their subgroup / task and finish meetings and work plans)

- LeDeR Steering Group
- Case studies and reviews
- Regional Safeguarding Leadership Groups
- A number of SET Safeguarding groups
- Southend against Modern Day Slavery (SAMS)
- Southend Homeless Action Network (SHAN)
- Community Action Group (CAG)
- A number of Health Leadership Forums
- Education Leadership Forums

- A number of community and voluntary sector forums
- Providing free training to the Community and voluntary Sector
- Conferences and training days
- A number of 'abuse type' specific forums
- Education Forums
- Learning and Development Forums

1. We said that we would increase the 'Voice of Southend'

What we have done:

- Both the Adults and Children's Southend Safeguarding Partnership now have members that represent our communities.
- We have a Vice Chair of both Partnership Groups that comes from the Community and Voluntary Sector.
- Business Managers attend community events and community and voluntary sector meetings to highlight the work of the Partnership
- Business Managers attend the community information events run by the Community and voluntary sector
- The Partnership has offered free training to the community and voluntary sector

2. We said that we would consider how we supervise our workforce: and ensure that we all learn from each other.

What we have done:

Supervision has been an ongoing discussion in individual agency assessments, serious case reviews, practice reviews, domestic homicides and adult safeguarding reviews. A senior practitioner workshop identified similarities, differences and where there is potential to work together. There is an appetite for a multiagency reflective process to help move along long standing safeguarding cases, families with repeated needs for safeguarding-multigenerational cases, and high risk cases like those involving harmful sexual behaviour. We continue to work with Partners.

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3. We recognised 'Neglect' is an area of abuse that is not understood by all Partners clearly enough

What we have done:

A multi-agency task and finish group was established in January 2020 with a remit to:

- Ensure key stakeholders, including professionals and 'Southenders' are involved in better understanding root causes, presenting issues, and effects. We also want to know how well services and interventions are working together to identify, assess and reduce the prevalence and impact of neglect.
- Change the focus from tackling neglect, to strengths based approach to understanding people's family needs and prevention of escalation at an early stage.
- Looking wider than children's and adults social care, as many of the determinants of neglect stem from socio-economic factors including poverty; carers mental ill-health and substance misuse, as well as basic needs such as housing and access to a range of support services. We will plan improvements to be implemented. Ownership and full engagement across Southend pre-social care involvement is therefore critical to effect change

Part of the initial activities will be to undertake a system wide needs assessment to gather intelligence from schools, health services, social care and other agencies and try and understand more about the prevalence, root causes, services provided and outcomes to inform what we do differently. The task and finish group will ensure this is as quick and proportionate as possible, asking partners and professionals for evidence, views and ideas. A survey is planned to gather the views of professionals.

Originally we had hoped develop our new partnership strategy based by June 2020. However given the impact of the current pandemic, this is likely to be later.

4. Southend Safeguarding Partnership (Adults) SPA: We said that we would review Partners implementation of the 'Making Safeguarding Personal' Agenda

What we have done:

Partners were asked to check their own governance making sure that they have made the appropriate changes as a result of the SET guidelines changes. Partners reported their position to the Audit, Quality & Assurance Group that acted as the critical friend: exploring the implementation of the policy, training and outcomes. It is noteworthy that this work led to the inclusion of a number of questions in the staff survey also reported in in this report.

5. We said that we would be review the provision of safeguarding services in all Partners organisations

What we have done:

It was noted that whilst there is a requirement for the Children's safeguarding partnership Partners to complete a self-assessment of safeguarding services there is no such requirement for the Adults Safeguarding Partners. The Assessment for Safeguarding provision for Childrens Services is complete, but the analysis of the reports, challenges and resulting actions are not yet complete.

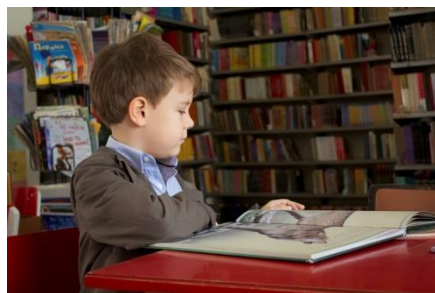
We completed an Adults self-assessment using the same scoring system as the CQC with space for narrative and contextualizing information. The self-assessments were peer reviewed and presented to one of the Partnerships sub groups. An analysis of the outcomes of the self-assessments was also completed and delivered to the Safeguarding Strategy Group.

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6. We said we would improve the involvement of the Education Sector in the children's Safeguarding Partnership

What we have done:



Heads, Deputy Heads, and Designated Safeguarding Leads are actively engaging with the quarterly Safeguarding in Schools forum, forming an invaluable link for sharing information, maintaining lines of communication and allowing for robust debate of developing issues.

7. We said that we would deliver against a work plan: The Adults Performance, Audit, Quality and Assurance subgroup delivered against the following objectives:

1. Taking direction from the Executive to commission and then analyse and report on interagency practice audits including case file audits and to recommend potential areas of audit to the Executive.
2. Propose and recommend changes to the SET Safeguarding Adults Policy/Procedures or guidance as a result of findings from audits, to ensure that SET policies and procedures (in relation to safeguarding, staff recruitment, investigations of allegations concerning people who work with adults at risk, DOL Standards and the MCA) are available and used by agencies across Southend.
3. Identify trends and gaps & make recommendations about where to target preventative actions, including training and development, from findings from local audit work and national reports.
4. Receive, discuss and promote problematic safeguarding related issues reported by any of the Partner Agencies for resolution and if necessary escalation to the Safeguarding Adult Board.
5. Identify any emerging risks and report to the Safeguarding Adult Board. To provide a quarterly summary to the Executive of the work of the group and contribute to the annual report. Developing and being responsible for

using the quality and performance management tools for the Audit Quality and Assurance sub-group

6. To produce an annual work programme.
7. To liaise with other safeguarding sub-groups to ensure a joined up and consistent approach to safeguarding ensuring other sub-groups are advised of any implications that require their action.
8. To establish what minimum standards are expected, clarify they are in place and ensure these are reflected in Multiagency practice and contracts.
9. To consider the findings and recommendations of national reports and produce briefing papers for the Board
10. Monitor service user feedback mechanisms within the partner agencies to measure whether their expected outcomes have been met. This will be in accordance with the principles of the Care Act 2014 and Making Safeguard Personal.
11. Review and suggest developments to service user feedback mechanisms for safeguarding processes and prepare reports on findings and recommendations for the Executive.
12. To receive quality assurance reports and be assured that the development of the Mental Capacity Act (MCA) and Deprivation of Liberty (DOL) arrangements across organisations are working effectively alongside safeguarding adult's processes.

8. We said that we would learn from reviews of cases where a child dies or is seriously harmed and abuse or neglect are known or suspected to be a factor in the death.

What we have done:

Their purpose is to identify and implement learning to improve how services work together to safeguard children and they are a statutory requirement.

The Partnership is required by the legislation Working Together 2018 to scrutinise and report on the Partnership arrangements and their effectiveness annually. As the Partnership formally commenced in September 2019 this scrutiny is due September 2020. Part of that process is to include a



record of decisions and actions taken by the partners in the report's period (or planned to be taken) to implement the recommendations of any local and national child safeguarding practice reviews, including any resulting improvements. Therefore a full account of this will be provided in this scrutiny.

Three of the reviews are at their concluding stages. The September 2018 review has been signed off by the Partnership and awaiting the conclusion of police investigations before a decision is made regarding publication. The May 2019 review has been presented virtually to the Partnership April 2020 for final comment and approval. The Essex review again is awaiting approval for final sign off but this has been delayed due to the Covid 19 outbreak.

The Serious case review of April 2018 has been complex due to a number of factors. The overview report also had to be recommissioned and we are now at the stage where a draft version has been sent to Partners for comment and approval. The Child Practice Review group will now be responsible for writing Implementing and monitoring the impact of the resulting action plans. Following rapid reviews and other internal reviews a number of the immediate actions and action plans have been implemented by agencies.

There are a number of emerging cross cutting themes: Harmful sexual behaviours / Neglect / Supervision / Transfer of information

As a result the Partnership is currently engaging in system wide work around neglect, supervision and harmful sexual behaviours. Due to the impact of the current COVID-19 outbreak this work is currently not progressing at the pace envisaged.

9. We said that we would improve the Partnerships response to Child Exploitation

What we have done:

We have an established, regular and well attended meeting of core of professionals from across the partnership that has greatly improved the engagement and work of the group. Through the year the Action Plan has grown to include new items and the thought provoking conversations have led to the group considering the wider contexts and triggers for child exploitation. There has been a renewed focus on how wider services can identify vulnerabilities through Adverse Childhood Experiences and Trauma at a younger age to enable early intervention of those that maybe the most vulnerable to the indicators linked to exploitation.

The Action Plan is closely aligned to both the local and SET wide Violence and Vulnerability agenda's to ensure that there is no duplication in work across the partnership. This remains a very fluid area of work and the landscape with the rise of County Lines is constantly changing however agency participation from across the partnership to address this has been proactive. The National Working Group (NWG) visited the borough on 9th September 2019 to look at our response to Exploitation and our partnership model is to be put forward as a best practice case study.

There has been significant progress across the plan with some key actions such as new Child Exploitation Champions which resulted in 15 existing champions refreshing their training and a further 58 champions being trained. A new data dashboard implemented and partnership conferences in October 2019 and March 2020.

November 2019 saw 22 schools undertaking trauma informed training with the aim of embedding a trauma informed approach in recognising and responding to trauma within these settings.

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Taxi driver training licence training has successfully taken place to ensure that drivers recognise the signs of exploitation.

See the signs campaign focused on teenagers (Dec –Jan) with the Odeon cinema playing the campaign trailer. This reached an audience of 60,000 resulting in 600,000 impressions online, over 3,000 visits to the website and 40 reports of intelligence made using the website. There was also a physical campaign of posters.

10. We said that we would review Harmful Sexual Behaviour (HSB)

What we have done:

The Southend Safeguarding Partnership requested a learning and development review of HSB and requested a proposal for a system wide training programme and approach.

As a result the NSPCC Harmful Sexual Behaviour Audit was signed off and commissioned by the Learning & Development Subgroup as part of the insight required to respond to a Local Practice Review and Serious Case Review. The audit was initiated with a partnership event on the 27th January 2020. The audit will be completed by the end of February and a multi-agency action plan will be developed in March.

- Case Learning notes produced from other areas serious case Reviews have been disseminated to partners to share learning and to understand the local position.
- The Southend Safeguarding Partnership continues to work with SET and has been involved in the update of a number of shared policies and protocols.
 - Southend Essex and Thurrock Exploitation and Missing Strategy 2019-2024
 - Missing People Strategy 2019-2024
 - Draft Sexual Violence and abuse strategy (Nov 2019)

- Assurance: section 11 audits and returns have been completed and submitted with no actions arising. The reporting schedule will now change to bi –annual and align with SET . A September 2020 meeting with SET Partners will align the section 11 audit with Essex, Thurrock and Southend. (Children)
- Section 175 Schools Audit completed March 2020. (Children)
- The audit was to seek assurances from Education establishments in Southend that their safeguarding process and procedures are robust and in alignment with Keeping Children Safe in Education 2019. No immediate safeguarding issues were found. Feedback will be given to Individual establishments post Covid19 recovery.

11. We said that we would reflect on Serious Case Reviews

What we have done:

The Southend Safeguarding Partnership has only highlighted one case over the last year that caused Partners to take a detailed review of the circumstances.

We will, over the next period, evaluate the processes that bring to our attention serious cases that might attract a ‘serious case review’; ensuring that the Partnership does not miss the opportunity for learning and continuous improvement.



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Southend 2050 (5 year roadmap)

Includes plans to keep our communities safe and free from harm:

Safe and Well: Public services, voluntary groups, strong community networks and smart technology combine to help people live long and healthy lives. Carefully planned homes and new developments have been designed to support mixed communities and personal independence, whilst access to the great outdoors keeps Southenders physically and mentally well. Effective, joined up enforcement ensures that people feel safe when they're out and high quality care is there for people when they need it.

Active and Involved: Southend-on-Sea has grown, but our sense of togetherness has grown with it. That means there's a culture of serving the community, getting involved and making a difference, whether you're a native or a newcomer, young or old. This is a place where people know and support their neighbours, and where we all share responsibility for where we live. Southend in 2050 is a place that we're all building together – and that's what makes it work for everyone.

During 2019/20 Children's Services continued to focus on improving the quality of practice across all areas. The Children's Services Improvement Plan, which details improvement actions and measures the impact of the actions, was revised to take account of the findings of the July 2019 Ofsted ILACS

inspection. Ofsted judged all areas they inspected to Require Improvement to be good. Within the overall judgement they identified areas of practice they judged to be good, strong and excellent. These areas of strong practice included the safeguarding work of MASH+, MARAT, the LADO, contextual safeguarding, services for care leavers and adoption services. The quality of assessments was found to improve with the quality of pre-birth assessments judged to be an area of strength. The engagement of children and their families was also found to be good.

Progress against the outcome measures in the Improvement Plan is monitored at the Children's Services Improvement Board. The Board is chaired by the leader of the Council and members include the Chief Executive, Executive Director of Children and Public Health, Director of Children's Services, Director of Learning, Independent Chair of SCSP and an Independent Improvement Advisor.

The current areas of particular strength in April 2020 are as follows:

- Strong Political and Corporate commitment, including significant investment since the Ofsted Inspection in the summer of 2019.
- An Improvement Plan and a Financial Recovery Plan to address the significant financial overspends within the CSC budget.
- Good practice on County Lines work recognised at a national level including the 'See the Signs' campaign and the work of Violence and Vulnerability group.
- A strong Adoption Service.
- An ability to respond effectively to emergency situations as evidenced in the response to Covid-19
- A good programme for Newly Qualified Social Workers and a relative stable workforce compared to other LAs.

The completion of the Strategy for Modern Slavery.

Work has been underway with key stakeholders to develop a strategic approach to modern slavery locally including fostering a strong partnership approach, particularly with the voluntary and community sector who are often a central point of contact for potential victims. By early identification and

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referral, supporting victims and working with Community Safety partners for disruption activities, we are working hard towards a slavery free Southend.

Current priorities are identified as food, financial support and housing due to the impact of COVID-19. In response, stakeholders agreed and circulated a leaflet for frontline workers to enhance identification and referral with effect from 1 May, whilst strategically reviewing internal procedures to identify gaps in the referral pathway and streamline processes to ensure potential victims receive support in a timely and effective manner. This includes working closely with food distribution hubs, Early Help Family Support and other key partners to provide a wrap-around service to those in need, as well as utilising data and intelligence to develop a robust approach to tackling exploitation at its core.

The creation of the dashboard for Safeguarding across the partnership.

Development of the data platform for Adult Social Care which includes a huge wealth of data available as self-service to adult social care teams and commissioners and new innovative analysis such as the hospital discharge demand forecast and the Residential Care Financial Dashboard (developed in collaboration with Finance).

Development of the safeguarding dashboard for the Adults Safeguarding Executive. Commissioned by the safeguarding board and funded by Southend Borough Council this work has brought together key partners to collaborate on the design, content and functionality of a multi-agency safeguarding intelligence resource in the form of an easily accessible dashboard. This will allow the partnership to have oversight and insight of the effectiveness of safeguarding services across Southend, from a data drive point of view, like never before.

The creation of a social work post to manage the transition process and outcomes for young people under the Violence and Vulnerability agenda.

The social work role commenced in June 2019 for Criminal Exploitation, to work alongside the Assessment and Intervention and Prevention team (AIPT) to support the transition from Children Services to Adults (18-25 years), who

were at risk of Criminal exploitation. The role very quickly expanded to cover other service user groups under the Violence and Vulnerability Agenda. The role is to support those children that have been known to AIPT through their transition to adult hood and to undertake the statutory duties under safeguarding, once the young person reaches 18 years old. The remit of the role supports working with Adults from 18+ who are at risk of Criminal Exploitation; Modern Slavery and who are at risk of or are being cuckooed. These people would ordinarily have no care and support needs so would not fall within adult social care criteria, but generally have other vulnerabilities, which centre around drug and alcohol abuse or mental health issues. Strong working relationships with partner agencies have been secured including: Children's services; the Police; Probation Service; STARS; 360degrees project; and the Modern Slavery Navigator. The social worker has supported a number of young people and adults to move out of the area for fear of repercussions due to gang violence; She has supported other young people at risk of exploitation to prevent this and provide disruption techniques; she has supported a gentleman to be rehoused within the area and to attend a residential rehab programme to promote a sustainable change in his life.

The completion of the policy around Hoarding and the workforce development programme.

Southend Borough Council is working collaboratively with Essex Partnership University NHS Foundation Trust, South Essex Homes and Essex Fire and Rescue Services as well as a range of partner organisations to proactively support adults who hoard. A strategic hoarding panel was established in early 2020. The Panel was planning multi-agency workshop to explore interventions to support people who hoard had confirmed attendance for 85 people was scheduled the week of the lockdown. It has been rescheduled for June 2020.

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Protecting and serving Essex

- Essex Police have 100% police participation in strategy meetings.
- Essex Police have greatly improved sharing of information between partner agencies.
- Essex Police have enabled Child Abuse Investigation Team investigators to concentrate on the most serious and significant child protection investigations by retaining ownership of non-crime and low-level criminal investigations.
 - Significant convictions for child sexual abuse offenders, in particular some notable interfamilial abusers.
 - Providing training to officers in the form of CPD by survivors of interfamilial sexual abuse offences.
 - Creation of the team which will investigate organised child sexual abuse gangs.

‘Street-Weeks’ Proactive multi-agency Safeguarding Engagements

(Deployments current delayed due to Pandemic).

This proactive community engagement model has been endorsed by the 2 SET Adult Safeguarding Boards and Southend Safeguarding Partnership who support/would welcome deployments in their respective areas. The last one was completed in Basildon District at the end of 2019. It's organised by the Essex Police Central Referral Unit (in conjunction with the District Community Policing Team) who manage and coordinate the partnership joint-deployments, complete the research for proactive engagements and coordinate the returns in terms of the activity undertaken. The next was plotted for mid-March 2020 in Grays but has been delayed for obvious

reasons. (There's been 11 Street-Weeks completed in Essex so far, all received excellent feedback around partnership community focus/keeping people safe. Predominately 'Street-Weeks' are proactive engagements covering safeguarding awareness, hidden harm and vulnerability. Once the pandemic lock-down is resolved, Southend District will follow the Grays' deployment at the end of 2020.

Operation Enforce

Operation Enforce Proactively develops intelligence shared at the Multiagency Risk Assessment Conference (MARAC) about any high risk Domestic Abuse (DA) perpetrator. We develop the intelligence and task our proactive DA teams across the force to target those offenders. Information from the MARAC can easily be placed into two categories. Firstly the suspect is wanted and information points to his/her whereabouts. Secondly, information suggests that the suspect is involved in any other criminal activity outside of DA offending, giving the police an opportunity to target the offender as an 'Achilles-heel' tactic. Both should result in the arrest and prosecution of the offender (disruption of their relationship) so as to provide further safeguarding to the victim (breaking the cycle). Since October there have been 37 referrals from the MARAC. 17 have been developed for tasking to proactive teams, 10 have been arrested. 8 of those arrested were wanted at the time of MARAC. 2 of those arrested were arrested on further DA offences and not directly linked to the intelligence provided. What works well is our ability to take a fresh look at those wanted and what actions have been done to locate them. Concerns from the MARAC that someone is either outstanding and the victim is growing concerned can prompt a request to proactive teams to prioritise tracking the suspects down. Whilst this will not always bring about an arrest it no doubt goes to provide some reassurance to those vulnerable victims and enhances safeguarding.

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Operation Consider

First force-wide training session (flex training - Webinar) completed 19/2/2020. Further sessions are currently delayed due to pandemic situation. Domestic Violence Protection Notices (DVPN's) and Court issued Domestic Violence Protection Orders (DVPO's) allow officers to act fast to protect victims following an incident. A DVPO can be put in place as an urgent interim measure to help safeguard victims when we have concerns about their welfare. This power is being actively used by Essex Police under Operation Consider, and gives officers the power to protect victims of DA even when they are reluctant or too scared to come forward as a victim. It gives everyone breathing space to consider their options and enables us to offer them the most appropriate support for the future. Domestic abuse cases are rarely straightforward and, even though victims calls us for support, they often don't want to press charges. We welcome these prison sentences which are a good example of how DVPO's can be used to prevent serious offences, affording victims protection from abuse from the threat or use of violence, and protect victims from repeat offending. An increase in the use of this power has already been evident in Essex since the launch of Operation Consider in February 2020 and we will continue to ensure first responding police officers 'consider' every possible option without having to rely on third parties to progress a case'. 'These cases demonstrate very clearly that Domestic Abuse will not be tolerated in our county and that we will take firm action to ensure that perpetrators abide by the terms of DVPN's and DVPOs'.



Southend

Clinical Commissioning Group

Safeguarding Children, Young People and Adults at Risk in the NHS: Safeguarding Accountability and Assurance Framework (SAAF) sets out clearly the safeguarding roles and responsibilities of all individuals working in providers of NHS funded care settings and NHS commissioning organisations. Fundamentally, it is the responsibility of the CCG to ensure that the principles and duties of safeguarding children, (including those who are looked after) and adults are holistically, consistently and conscientiously at the heart of what we do. Safeguarding adults and children is an overarching principle of the CCG Quality Strategy, and as such, the protection of vulnerable children and adults from abuse and neglect is integral to delivering health and wellbeing, and a core component of all commissioning functions.

The safeguarding agenda nationally and locally remains complex. Nonetheless, during 2019/20 the CCGs, as one of the three statutory partners, has contributed to the formation of the new child safeguarding partnership arrangements and across this fast-changing landscape, and has continued to champion and influence the protection of our most vulnerable children and adults both at a strategic and a frontline practice level across the health economy and the wider system partners.

Highlighted areas for 2019/20:

- The Chief Nurse led the Health Executive Forum which brings together all the health agency executive safeguarding children/adult leads from across Essex. Active participation in local, regional and national safeguarding networks.
- Strengthening the good working relationships with health services and partners to foster a culture of openness and transparency and worked in partnership to improve and build on responses in safeguarding.

- strengthening safeguarding arrangements in primary care through the delivery of relevant safeguarding training at level 3, the provisions of bespoke safeguarding lunch and learn sessions and primary care safeguarding forums.
- Influencing the commissioning and contractual process in relation to providers safeguarding arrangements.
- Holding providers and senior leaders to account where there have been risks identified across the system through the SAAF in order to assure quality safeguarding systems and practice.
- Supporting all strategic partnerships to deliver multi agency action plans to respond to Contextual Safeguarding to increase identification, the management of risks, and the development of protective responses for those children and vulnerable adults at risk of criminal and sexual exploitation.
- Relaunching the SET Domestic Abuse Health Sub Group and raised awareness of domestic abuse and violence across Primary Care via safeguarding forums and mobile platforms. Bringing together health commissioning and provider services to develop initiatives to improve the recognition and response to domestic abuse.
- Successfully bid to NHSE for monies to deliver conferences relating to the specific needs of unaccompanied asylum-seeking children and young people.
- Supporting strategic PREVENT delivery plans, driving forward awareness and WRAP training compliance. Supporting information sharing with Channel Panels to assess and safeguard those vulnerable to radicalisation.
- Having strategic oversight of the Emotional Wellbeing and Mental Health Services for Children and Young People to ensure effective arrangements for the delivery of the service and support the agenda to reduce self-harm and prevent suicide.

To future-proof arrangements consideration needs to be given to the delivery of safeguarding statutory functions within the new commissioning framework as the NHS commissioning and provider organisations evolve. A collective clear vision must be underpinned by the need to maintain the principle of paramountcy of the needs of children and the fundamental principles of safeguarding adults and personalised care in all areas of healthcare.

Safeguarding Priorities for 2020/21 include:

- Commissioning (alongside other CCGs) an Essex wide independent review of safeguarding arrangements to ensure that going forward:
 - The safeguarding model for health is relevant, robust and fit for purpose
 - Health strategic leadership and clinical expertise is integral within SET multi agency safeguarding arrangements for adults and children
 - The Health contribution to the safeguarding agenda is evidence based and focused on impact and outcomes.
 - Work with CCG/PCNs/ MESTP to ensure safeguarding of children and adults is integral to all systems and individual responsibilities are clearly understood
 - Oversight of the implementation of the Intercollegiate Document requirements for safeguarding adults across all local health care providers.
 - Continuing to embed the principles of the Mental Capacity Act and forward plan for the implementation of the new Safeguarding Liberty Protections in practice for all young people aged 16/17 years and adults living in the community in receipt of NHS Funded Care Services
 - Creating and supporting a culture of learning and quality practice through training and through audit of the embedding of lessons learnt from safeguarding reviews for both children and adults.
 - Engaging with initiatives on improving statutory timescales within the initial health assessment requirement to improve the health outcomes for children looked after and care leavers.
 - Focusing on improving Care Leavers health outcomes and ensuring that transition into adult services is robust.
 - The full safeguarding children/adult annual report was submitted to the QFP on the 12th September 2019.
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